

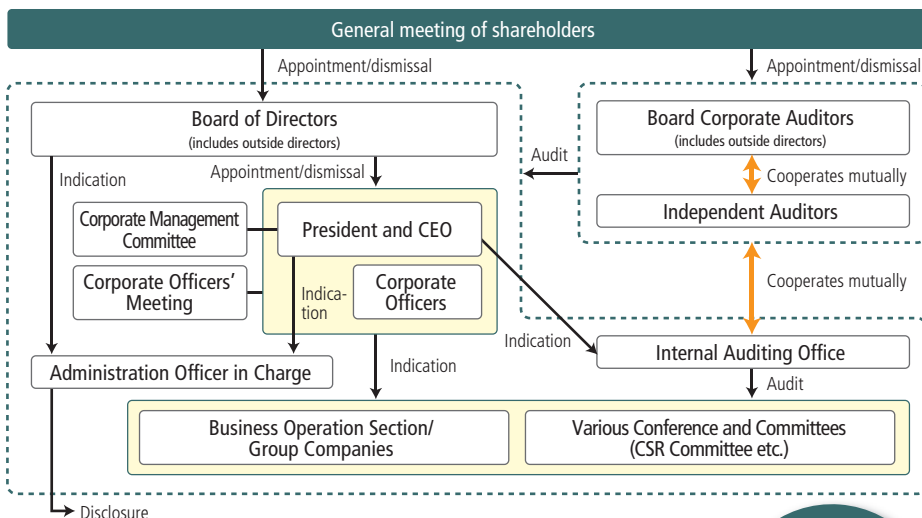
Corporate Governance

Nominating Outside Directors and Strengthening Corporate Governance

Our company aims to become a true global company and is endeavoring to further strengthen corporate governance. As one aspect of that, in June 2013, we appointed an outside director for the first time. The

outside director attend the meetings of the Board of Directors and state their opinions as necessary, based on their great experience at global companies and deep insight.

Corporate Governance System



Compliance

Promoting Measures to Stamp Out Counterfeit Goods

Counterfeit NGK spark plug goods are spreading, mainly in emerging nations. To ensure the safety of users and protect our corporate brand, we are working in cooperation with police and customs officials in various countries to expose counterfeiters and destroy counterfeit goods. We will also proactively participate in educational activities to stamp out counterfeit goods in cooperation with government bodies and industry organizations.

Participating in a counterfeit good eradication seminar in the UAE



A seminar for the controlling authorities (UAE)