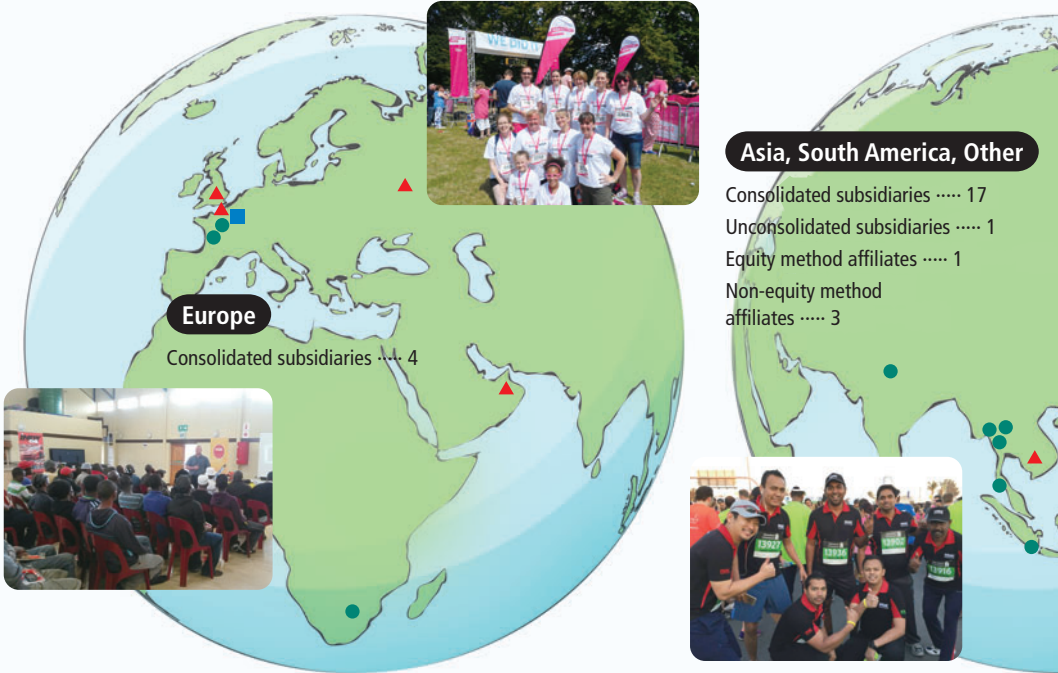
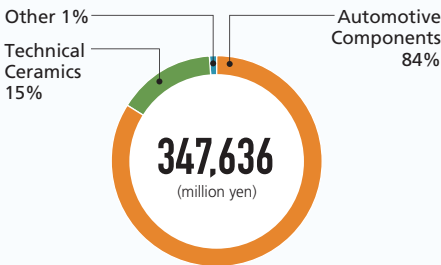


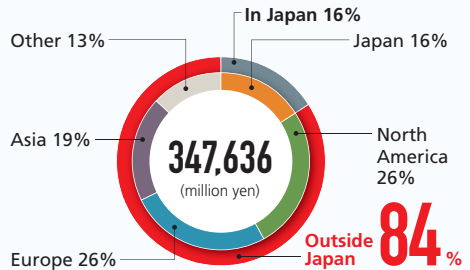
Contributing to Local Communities and the Environment Right Across the World



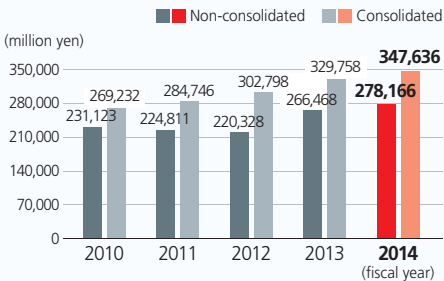
Net Sales by Segment



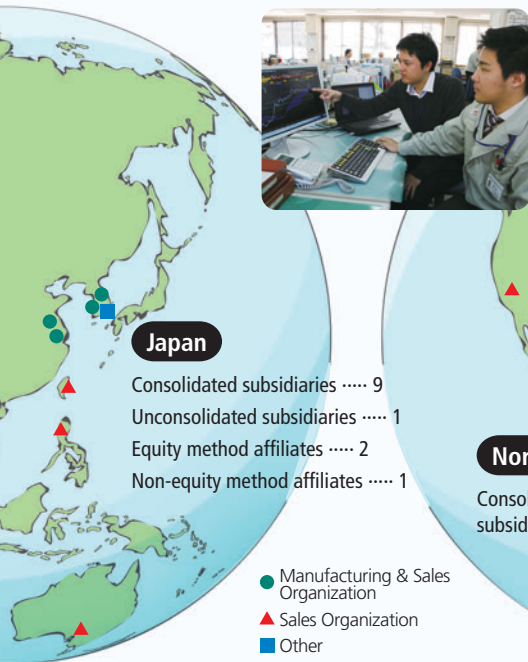
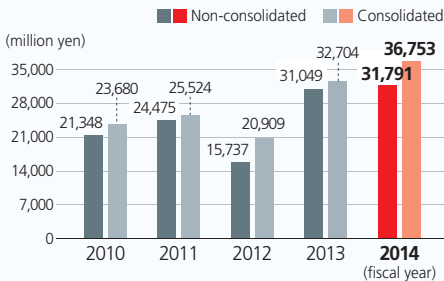
Percentage of Sales Outside Japan



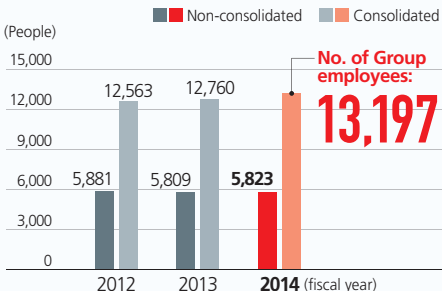
Net Sales



Net Income



No. of Employees



Corporate Outline (as of March 31, 2015)

- Company name:** NGK SPARK PLUG CO., LTD.
Headquarters: 14-18, Takatsuji-cho, Mizuho-ku, Nagoya
Establishment: October 26, 1936
Capital: 47,869 million yen
Business:
 1. Manufacturing and selling spark plugs and related products for internal-combustion engines
 2. Manufacturing and selling technical ceramics and applicable products
- Group companies:** 36 subsidiaries (ten in Japan and 26 outside Japan) and seven affiliates