



With Our Shareholders and Investors

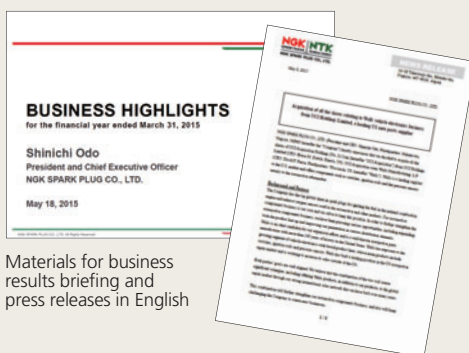


Performance — Workplace CSR Activities

Eliminating the Information Gap and Distributing a Variety of Information in Japan and Overseas in a Timely Manner

In order to disclose information fairly in Japan and overseas, we prepare materials related to business results and press releases in Japanese and English and post them at the same time on the company website. We also actively make contact with all shareholders and investors in both Japan and overseas in our day-to-day investor relations activities, striving for speedy and accurate disclosure of information.

We will continue to establish systems that enable us to meet the needs of all shareholders and investors in Japan and overseas with the focus on fair information disclosure.



Materials for business results briefing and press releases in English

Engaging in Activities to Make Shareholders and Investors Familiar with NGK SPARK PLUG

We hold company briefing session so that shareholders and investors have accurate and deep knowledge about NGK SPARK PLUG. In fiscal 2014, we visited areas all over Japan to get the unedited opinions of our shareholders and investors.

Going forward, we will continue working to focus on and encourage communication with all of our shareholders and investors.

Voice of Our Investor Relations Representative

Accurately Communicating NGK SPARK PLUG

As media exposure for NGK SPARK PLUG increases, the number of opportunities to hear voices that support the company and conversely harsh voices has also increased. In the future, we will continue listening to diverse opinions and strengthen our activities so that there is an accurate, deep, and lasting understanding of NGK SPARK PLUG.

Riki Matsuno
Public Relations Office



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CSR
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Data collecting the opinions of shareholders and investors

