

Please note that the following is an unofficial English translation of Japanese original text of the Notice of Resolution of the 121th Ordinary General Meeting of Shareholders of NGK SPARK PLUG CO., LTD. The Company provides this translation for reference and convenience purposes only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy between this translation and the Japanese original, the latter shall prevail.

(Securities Code: 5334)

June 25, 2021

Dear Shareholders

Shinichi Odo
Representative Director and Chairman of the
Board

NGK SPARK PLUG CO., LTD.
14-18, Takatsuji-cho, Mizuho-ku, Nagoya

NOTICE OF RESOLUTION OF THE 121th ORDINARY GENERAL MEETING OF SHAREHOLDERS

We hereby notify you that NGK SPARK PLUG CO., LTD. (the “Company”) made the following reports and resolutions at the 121th Ordinary General Meeting of Shareholders held on June 25, 2021.

Details are as follows:

- Reported:**
1. Reports on Business Report and Consolidated Financial Statements, as well as Results of the Audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board for Fiscal 2020 (From April 1, 2020, to March 31, 2021)
 2. Reports on Non-Consolidated Financial Statements for Fiscal 2020 (From April 1, 2020, to March 31, 2021)

Resolutions:

Proposal No.1: Election of Eleven (11) Directors

The following 11 Directors were elected as proposed and assumed their positions as Directors.

Reappointed Directors

Shinichi Odo, Takeshi Kawai, Toru Matsui, Mikihiro Kato, Takio Kojima, Kenji Isobe, Hiroyuki Maeda, Morihiko Otaki, Kanemaru Yasui, Mackenzie Donald Clugston, Miwako Doi

(Note) Mr. Morihiko Otaki, Mr. Kanemaru Yasui, Mr. Mackenzie Donald Clugston and Ms. Miwako Doi are Outside Directors.

Proposal No.2: Election of Two (2) Audit & Supervisory Board Members

The following 2 Audit & Supervisory Board Members were elected as proposed and assumed their positions as Audit & Supervisory Board Members.

Reappointed Audit & Supervisory Board Member

Fumiko Nagatomi

Newly appointed Audit & Supervisory Board Member

Chiharu Takakura

(Note) Ms. Fumiko Nagatomi and Ms. Chiharu Takakura are Outside Audit & Supervisory Board Member.

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Proposal No.3: Revision of Performance-Linked Stock Compensation Plan for Directors, etc.

Revision of Performance-Linked Stock Compensation Plan for Directors, etc. (the “Plan”) was approved as proposed and, as a result, it was determined to continue the Plan, after making revisions which adding non-financial index targets to the indicator for evaluating the degree of achievement of business performance.

At a meeting of the Board of Directors held after the conclusion of the Ordinary General Meeting of Shareholders, the following Representative Directors and Executive Directors were appointed and assumed office.

Representative Director and Chairman of the Board	Shinichi Odo
Representative Director and President	Takeshi Kawai
Representative Director and Executive Vice President	Toru Matsui

As a result of the above, Directors, Audit & Supervisory Board Members and Corporate Officers of the Company are as follows:

【Directors and Audit & Supervisory Board Members】

Representative Director and Chairman of the Board, Chief Executive Officer	Shinichi Odo
Representative Director and President, Chief Operating Officer	Takeshi Kawai
Representative Director and Executive Vice President	Toru Matsui
Member of the Board	Mikihiko Kato
Member of the Board	Takio Kojima
Member of the Board	Kenji Isobe
Member of the Board	Hiroyuki Maeda
Member of the Board(Outside Director)	Morihiko Otaki
Member of the Board(Outside Director)	Kanemaru Yasui
Member of the Board(Outside Director)	Mackenzie Donald Clugston
Member of the Board(Outside Director)	Miwako Doi
Standing Audit & Supervisory Board Member	Yoshihiro Matsubara
Outside Audit & Supervisory Board Member	Fumiko Nagatomi
Outside Audit & Supervisory Board Member	Akihiko Minato
Outside Audit & Supervisory Board Member	Chiharu Takakura

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【Corporate Officers】

President Officer	Takeshi Kawai
Vice President Officer	Toru Matsui
Executive Officer	Noboru Ishida
Executive Officer	Takio Kojima
Executive Officer	Mikihiko Kato
Executive Officer	Kenji Isobe
Executive Officer	Hiroyuki Maeda
Executive Officer	Masaki Sumiya
Executive Officer	Hiroyuki Tanabe
Executive Officer	Hiroyasu Ogura
Executive Officer	Akiyoshi Kato
Executive Officer	Koji Suzuki
Executive Officer	Yoshiyuki Takayanagi
Executive Officer	Osamu Shinkai
Executive Officer	Kazunobu Hasegawa
Executive Officer	Keiji Suzuki
Executive Officer	Kazuyoshi Terashita
Executive Officer	Tomohiro Yamaguchi
Corporate Officer	Michael Alan Schwab
Corporate Officer	Damien Germès
Corporate Officer	Takeshi Mitsuoka
Corporate Officer	Masakazu Ota
Corporate Officer	Shigeki Mori
Corporate Officer	Tsunejiro Tajima
Corporate Officer	Shingo Arimi
Corporate Officer	Yoshitaka Suzuki