

With Our Shareholders and Investors

Fiscal 2011 Topics

- We held meetings for individual investors to communicate our corporate activities.

Basic Philosophy

We at NGK SPARK PLUG CO., LTD. are well aware that promoting transparent and fair information disclosure is indispensable to having all our stakeholders better understand and evaluate our business operations. To achieve this goal, in addition to meeting the legal standards of information disclosure, we also strive to strengthen information disclosure through various media and promptly post information on our website, with the aim of ensuring stakeholders' greater trust in our business operations.

Investor Relations 

<http://www.ngkntk.co.jp/english/ir/index.html>

Information Disclosure Policy

Aiming to become an enterprise capable of receiving great support and popularity from people around the world, we strive to conduct transparent business operations and fair information disclosure.

Action Guidelines

- We disclose any corporate information required to be disclosed by the Financial Instruments and Exchange Act and other laws and regulations, in an accurate and timely manner.
- We actively disclose our corporate information, which is not subject to laws and regulations however deemed to be important for stakeholders, through our daily actions, such as issuance of a press release and updates of our website.
- We focus on enhancing communication with our shareholders, investors and other stakeholders to further promote mutual understanding with them.

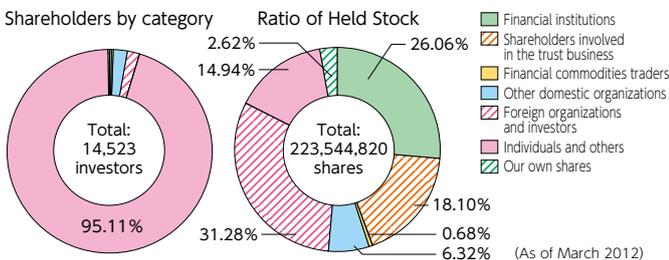
Shareholders' Meeting

Each June, we hold our Ordinary General Shareholders' Meeting, at which we explain the business results of the previous year to our shareholders, who then vote on the matters to be resolved. The stock distribution of NGK SPARK PLUG CO., LTD. is shown in the pie-chart below.



General meeting of shareholders held in June 2011

Share Distribution



IR Activities

Our shareholders and investors assist us in promoting the sustainable development of our business and improving our corporate value, and in this sense, they are not only supporters for us but also our important partners. So we actively communicate with them, through investor relations activities, to explain our business environment, financial conditions, visions and growth strategies.

For overseas institutional investors, we visit major financial centers in North America, Europe and Asia to see them individually on a regular basis. For domestic analysts and institutional investors, we hold meetings to explain about our organization. We also meet with individual investors from time to time to communicate our business activities, to ensure sufficient understanding on their side.

Returning Profits to Shareholders

Returning profits to our shareholders is one of the priorities on our agenda, and we aim to maintain consistent and stable payment of dividends. Presently, we seek to achieve a consolidated dividend payout ratio of 20% or more, and intend to continue semiannual payment of dividends. Our dividend payment plan is based on comprehensive financial strategies taking into consideration the following budgets; R&D expenses (as needed for future growth), capital investment (to expand or streamline our business) and internal reserves (for future investments).

Dividend per share during fiscal year 2011 was 22 yen.

PICK UP

Selected to be a Member of the Social Responsibility Investment (SRI) Index

We were selected for the ninth year in a row (as of June 2012) to be a member company of the FTSE4Good Index Series, the leading SRI index in the world. We will continue our concerted efforts to become an enterprise capable of winning the trust of investors.

